

Supplementary Report

For the Six Months Ended September 30, 2019

2019/9期 決算補足資料



November 7, 2019
SANDEN HOLDINGS CORPORATION

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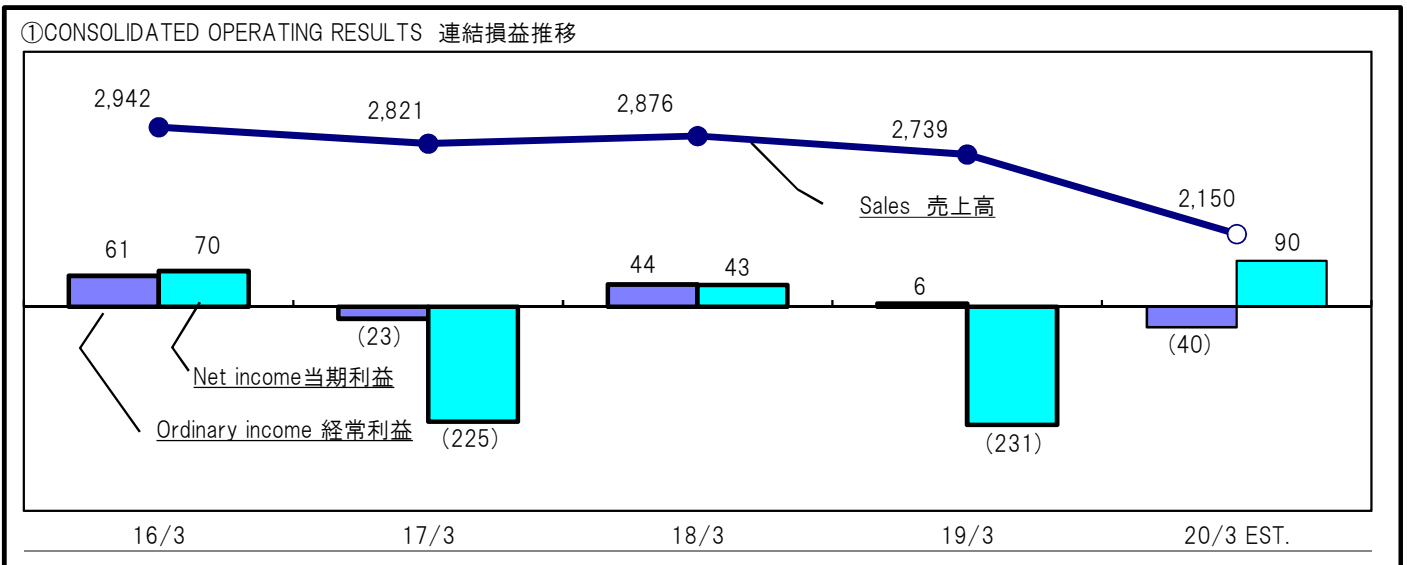
CAUTIONARY STATEMENTS

This report contains forecasts that are based on information available on the announcement date of this report and results might differ due to many changes in diverse factors hereafter, which include, but are not limited to (i) the economic environment of major markets; (ii) market demand for products; (iii) foreign exchange rates, particularly between the yen and the U.S. dollar, euro; (iv) domestic and overseas regulations and controls, and the accounting standards and practices.

業績予想に関する注意事項

前述の将来の業績に関する予想は、現在入手可能な情報に基づき当社が合理的と判断したものです。実際の業績は様々な要因の変化により、記載の予想とは異なる場合のあることをご承知下さい。そのような要因としては、主要市場の経済環境及び製品需要の変動、為替相場の変動及び国内外の各種規制並びに会計基準・慣行等の変更があげられます。

1. OPERATING RESULTS 損益の状況



①CONSOLIDATED OPERATING RESULTS 連結損益推移

(In 100 millions of yen 億円)

		16/3	17/3	18/3	19/3	20/3 EST.	18/9	19/9
Sales	売上高	2,942	2,821	2,876	2,739	2,150	1,375	1,280
(Japan)	(国内)	(962)	(882)	(914)	(906)	(683)	(416)	(524)
(Overseas)	(海外)	(1,980)	(1,939)	(1,962)	(1,833)	(1,467)	(958)	(756)
Operating income	営業利益	55	16	55	9	5	1	2
(%)	(%)	(1.9%)	(0.6%)	(1.9%)	(0.3%)	(0.2%)	(0.1%)	(0.1%)
Ordinary income	経常利益	61	-23	44	6	-40	-5	-27
(%)	(%)	(2.1%)	(-0.8%)	(1.5%)	(0.2%)	(-1.9%)	(-0.3%)	(-2.1%)
Net income	当期利益	70	-225	43	-231	90	-12	18
(%)	(%)	(2.4%)	(-8.0%)	(1.5%)	(-8.4%)	(4.2%)	(-0.9%)	(1.4%)
Yen exchange rates *	USD	120.1	108.3	110.9	111.0	108.4	110.3	108.8
為替レート *	EURO	132.6	118.9	129.6	128.4	120.8	129.9	121.5

2. CAPITAL EXPENDITURES, NUMBER OF EMPLOYEES 設備投資、人員の状況

①CONSOLIDATED CAPITAL EXPENDITURES BY BUSINESS SEGMENT 連結事業別設備投資

(In 100 millions of yen 億円)

		16/3	17/3	18/3	19/3	20/3 EST.	18/9	19/9
Total Plant and Equipment investments	設備投資合計	(12.0%) 149	(-16.8%) 124	(0.7%) 125	(4.3%) 130	(-23.3%) 100	(-2.7%) 55	(-4.4%) 53
Total Depreciation and Amortization	減価償却費合計	(6.0%) 124	(-8.1%) 114	(-9.4%) 103	(5.6%) 109	(-8.4%) 100	(-1.9%) 51	(5.9%) 54

②NUMBER OF EMPLOYEES 従業員数

		16/3	17/3	18/3	19/3	20/3 EST.	18/9	19/9
Group	連結	13,216	13,411	13,141	12,685	—	13,271	11,991

* Yen exchange rates represent market average rates for the results and in-house planned rates for the estimates.
 * 為替レートにつきましては、実績は市場平均レート、予想は社内計画レートを表示しています。

3. OPERATING PERFORMANCE BY SEGMENT セグメント別の損益状況

① CONSOLIDATED BUSINESS SEGMENT INFORMATION 連結事業別セグメント情報

(In 100 millions of yen 億円)

		16/3	17/3	18/3	19/3	20/3 EST.	18/9	19/9
		(-0.9%)	(0.4%)	(4.8%)	(-7.4%)	(-17.3%)	(-1.1%)	(-20.6%)
Automotive Systems	自動車機器	1,984	1,992	2,089	1,935	1,600	1,002	796
		(-11.5%)	(-15.1%)	(-4.4%)	(1.9%)	(-37.8%)	(-8.9%)	(33.9%)
Commercial Store Systems	流通システム	840	713	681	694	432	323	432
		(-0.8%)	(-1.7%)	(-8.6%)	(4.1%)	(6.8%)	(3.8%)	(3.9%)
Others	その他	118	116	106	110	118	50	52
		(-4.2%)	(-4.1%)	(2.0%)	(-4.8%)	(-21.5%)	(-2.8%)	(-6.9%)
Net sales	売上高合計	2,942	2,821	2,876	2,739	2,150	1,375	1,280
		16/3	17/3	18/3	19/3	20/3 EST.	18/9	19/9
		(16.1%)	(-32.3%)	(49.6%)	(-92.4%)	(-460.0%)	(-30.5%)	(-253.8%)
Automotive Systems	自動車機器	65	44	66	5	-18	15	-22
		(-69.4%)	(-119.5%)	(-177.0%)	(180.7%)	(200.0%)	-	(-325.2%)
Commercial Store Systems	流通システム	19	-4	3	8	24	-11	24
		-	-	-	-	-	-	-
Others	その他	-29	-25	-14	-4	-1	-3	0
		-	-	-	-	-	-	-
Elimination/Corporate	消去又は全社	-	-	-	-	-	-	-
		(-41.5%)	(-70.4%)	(245.7%)	(-83.5%)	(-44.4%)	-	-
Operating income	営業利益合計	55	16	55	9	5	1	2

4. FINANCIAL POSITION 財務の状況



① CONSOLIDATED STATEMENTS OF CASH FLOWS 連結キャッシュ・フローの状況

(In 100 millions of yen 億円)

	16/3	17/3	18/3	19/3	19/9
Cash flows from operating activities 営業活動によるキャッシュ・フロー	63	100	71	30	89
Cash flows from investing activities 投資活動によるキャッシュ・フロー	-149	-104	41	-114	-72
Cash flows from financing activities 財務活動によるキャッシュ・フロー	61	-25	-65	27	-28
Effect of exchange rate on cash and cash equivalents 現金及び現金同等物に関わる換算差額	-6	-6	0	-1	-3
現金及び現金同等物の増加額 Net change in cash and cash equivalents	-31	-34	47	-57	-14
Cash and cash equivalents at beginning of period 現金及び現金同等物の期首残高	206	175	140	188	130
新規連結子会社増加に伴う現金及び 現金同等物の増加額	—	—	—	—	—
Cash and cash equivalents at end of the year 現金及び現金同等物の期末残高	175	140	188	130	116

② SHORT TERM BORROWINGS AND LONG-TERM DEBT 借入金・社債残高

(In 100 millions of yen 億円)

	16/3	17/3	18/3	19/3	19/9
Short-term bank loans 短期借入金	529	545	450	515	601
Long-term loans from bank and agricultural cooperatives (include amount due within one year) 長期借入金(1年以内返済分含む)	760	740	744	716	604
TOTAL LOANS 借入金計	1,289	1,285	1,194	1,232	1,204
UNSECURED BONDS 普通社債	—	—	67	73	67
TOTAL LOANS AND UNSECURED BONDS 借入金・社債合計	1,289	1,285	1,261	1,305	1,271