

# Supplementary Report

For the Six Months Ended September 30, 2016

2016/9期 決算補足資料



November 7, 2016  
SANDEN HOLDINGS CORPORATION

# Supplementary Report For the Six Months Ended September 30, 2016

## 2016/9期 決算補足資料

CONTENTS		PAGE
1 OPERATING RESULTS	1 損益の状況	1
①CONSOLIDATED OPERATING RESULTS	①連結損益推移	
2 CAPITAL EXPENDITURES, NUMBER OF EMPLOYEES	2 設備投資、人員の状況	
①CONSOLIDATED CAPITAL EXPENDITURES	①連結設備投資、減価償却費	
②NUMBER OF EMPLOYEES	②従業員数	
3 OPERATING PERFORMANCE BY SEGMENT	3 セグメント別の損益状況	2
①CONSOLIDATED BUSINESS SEGMENT INFORMATION	①連結事業別セグメント情報	
4 FINANCIAL POSITION	4 財務の状況	
①CONSOLIDATED STATEMENTS OF CASH FLOW	①連結キャッシュフローの状況	3
②SHORT-TERM BORROWINGS AND LONG-TERM DEBT	②借入金・社債残高	3

### CAUTIONARY STATEMENTS

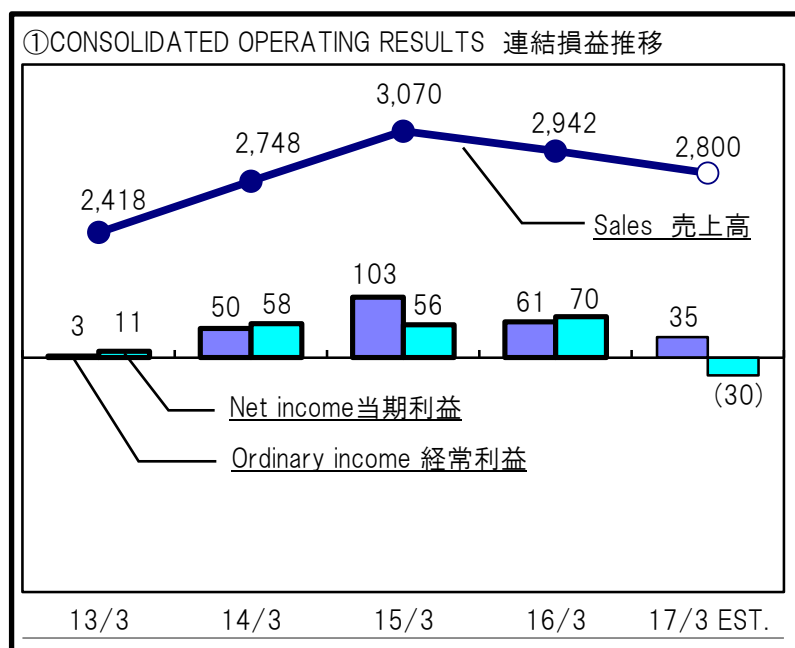
This report contains forecasts that are based on information available on the announcement date of this report and results might differ due to many changes in diverse factors hereafter, which include, but are not limited to (i) the economic environment of major markets; (ii) market demand for products; (iii) foreign exchange rates, particularly between the yen and the U.S. dollar, euro; (iv) domestic and overseas regulations and controls, and the accounting standards and practices.

### 業績予想に関する注意事項

前述の将来の業績に関する予想は、現在入手可能な情報に基づき当社が合理的と判断したものです。

実際の業績は様々な要因の変化により、記載の予想とは異なる場合のあることをご承知下さい。そのような要因としては、主要市場の経済環境及び製品需要の変動、為替相場の変動及び国内外の各種規制並びに会計基準・慣行等の変更があげられます。

## 1. OPERATING RESULTS 損益の状況



①CONSOLIDATED OPERATING RESULTS 連結損益推移

(In 100 millions of yen 億円)

		13/3	14/3	15/3	16/3	17/3 EST.	15/9	16/9
Sales	売上高	2,418	2,748	3,070	2,942	2,800	1,496	1,381
( Japan )	( 国内 )	(938)	(991)	(1,119)	(962)	(1,052)	(533)	(497)
( Overseas )	( 海外 )	(1,480)	(1,757)	(1,951)	(1,980)	(1,748)	(963)	(884)
Operating income	営業利益	-9	49	94	55	50	22	-10
( % )	( % )	(-0.4%)	(1.8%)	(3.1%)	(1.9%)	(1.8%)	(1.5%)	—
Ordinary income	経常利益	3	50	103	61	35	33	-30
( % )	( % )	(0.1%)	(1.8%)	(3.4%)	(2.1%)	(1.3%)	(2.2%)	—
Net income	当期利益	11	58	56	70	-30	23	-72
( % )	( % )	(0.4%)	(2.1%)	(1.8%)	(2.4%)	—	(1.6%)	—
Yen exchange rates *	USD	83.1	100.2	109.9	120.1	104.0	121.8	105.3
為替レート *	EURO	107.1	134.4	138.8	132.6	116.0	135.0	118.2

## 2. CAPITAL EXPENDITURES, NUMBER OF EMPLOYEES 設備投資、人員の状況

①CONSOLIDATED CAPITAL EXPENDITURES BY BUSINESS SEGMENT 連結事業別設備投資

(In 100 millions of yen 億円)

		13/3	14/3	15/3	16/3	17/3 EST.	15/9	16/9
Total Plant and Equipment investments	設備投資合計	(26.2%)	(-5.1%)	(-20.4%)	(12.0%)	(-32.9%)	(-3.5%)	(-11.9%)
		175	167	133	149	100	59	52
Total Depreciation and Amortization	減価償却費合計	(0.5%)	(8.7%)	(15.8%)	(6.0%)	(-7.3%)	(5.5%)	(-5.1%)
		93	101	117	124	115	59	56

②NUMBER OF EMPLOYEES 従業員数

		13/3	14/3	15/3	16/3	17/3 EST.	15/9	16/9
Group	連結	12,559	13,279	13,515	13,216	—	13,196	13,410

\*. Yen exchange rates represent market average rates for the results and in-house planned rates for the estimates.

\*. 為替レートにつきましては、実績は市場平均レート、予想は社内計画レートを表示しています。

### 3. OPERATING PERFORMANCE BY SEGMENT セグメント別の損益状況

#### ①CONSOLIDATED BUSINESS SEGMENT INFORMATION 連結事業別セグメント情報

(In 100 millions of yen 億円)

		13/3	14/3	15/3	16/3	17/3 EST.	15/9	16/9
		(8.4%)	(19.3%)	(9.9%)	(-0.9%)	(-5.2%)	(4.6%)	(-5.9%)
Automotive Systems	自動車機器	1,527	1,822	2,002	1,984	1,880	1,010	950
		(22.7%)	(1.2%)	(17.0%)	(-11.5%)	(-4.8%)	(-18.0%)	(-13.1%)
Commercial Store Systems	流通システム	801	811	949	840	800	430	374
		(10.6%)	(27.8%)	(3.1%)	(-0.8%)	(1.7%)	(-4.8%)	(2.7%)
Others	その他	90	115	119	118	120	55	57
		(12.8%)	(13.7%)	(11.7%)	(-4.2%)	(-4.8%)	(-3.4%)	(-7.7%)
Net sales	売上高合計	2,418	2,748	3,070	2,942	2,800	1,496	1,381
		13/3	14/3	15/3	16/3	17/3 EST.	15/9	16/9
		-	-	(48.9%)	(16.1%)	(-18.5%)	(14.0%)	(-76.8%)
Automotive Systems	自動車機器	-28	38	56	65	53	26	6
		(723.3%)	(-5.4%)	(75.7%)	(-69.4%)	(15.8%)	(-74.0%)	-
Commercial Store Systems	流通システム	37	35	62	19	22	12	-2
		-	-	-	-	-	-	-
Others	その他	-19	-24	-24	-29	-25	-15	-14
		-	-	-	-	-	-	-
Elimination/Corporate	消去又は全社	-	-	-	-	-	-	-
		-	-	(93.9%)	(-41.5%)	(-9.1%)	(-54.8%)	-
Operating income	営業利益合計	-9	49	94	55	50	22	-10

#### 4. FINANCIAL POSITION 財務の状況

##### ①CONSOLIDATED STATEMENTS OF CASH FLOWS 連結キャッシュ・フローの状況

	(In 100 millions of yen 億円)				
	13/3	14/3	15/3	16/3	16/9
Cash flows from operating activities 営業活動によるキャッシュ・フロー	31	188	162	63	71
Cash flows from investing activities 投資活動によるキャッシュ・フロー	-168	-121	-133	-149	-85
Cash flows from financing activities 財務活動によるキャッシュ・フロー	177	-87	-20	61	4
Effect of exchange rate on cash and cash equivalents 現金及び現金同等物に関わる換算差額	10	11	6	-6	-12
現金及び現金同等物の増加額 Net change in cash and cash equivalents	51	-9	15	-31	-22
Cash and cash equivalents at beginning of period 現金及び現金同等物の期首残高	148	200	191	206	175
新規連結子会社増加に伴う現金及び 現金同等物の増加額	0	—	—	—	—
Cash and cash equivalents at end of the year 現金及び現金同等物の期末残高	200	191	206	175	153

##### ②SHORT TERM BORROWINGS AND LONG-TERM DEBT 借入金・社債残高

	(In 100 millions of yen 億円)				
	13/3	14/3	15/3	16/3	16/9
Short-term bank loans 短期借入金	527	430	479	529	520
Long-term loans from bank and agricultural cooperatives (include amount due within one year) 長期借入金(1年以内返済分含む)	658	761	737	760	747
TOTAL LOANS 借入金計	1,185	1,190	1,216	1,289	1,267
UNSECURED BONDS 普通社債	—	—	—	—	—
TOTAL LOANS AND UNSECURED BONDS 借入金・社債合計	1,185	1,190	1,216	1,289	1,267