

Supplementary Report

For the Six Months Ended September 30, 2014

2014/9期 決算補足資料



November 6, 2014
SANDEN CORPORATION

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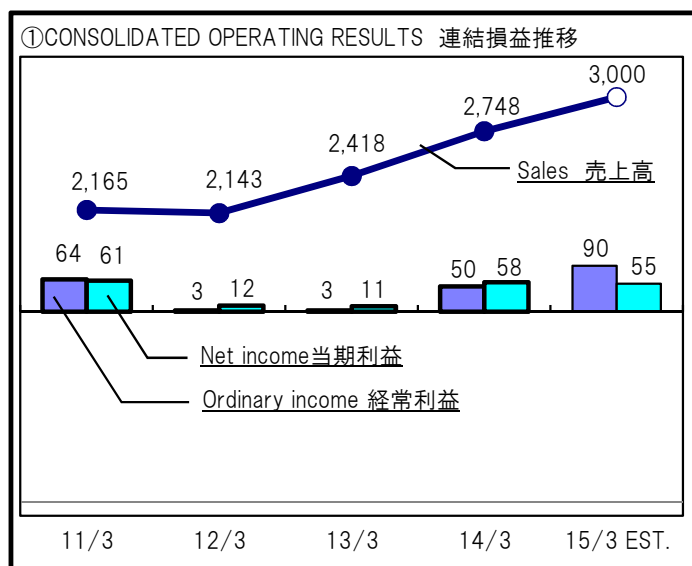
CAUTIONARY STATEMENTS

This report contains forecasts that are based on information available on the announcement date of this report and results might differ due to many changes in diverse factors hereafter, which include, but are not limited to (i) the economic environment of major markets; (ii) market demand for products; (iii) foreign exchange rates, particularly between the yen and the U.S. dollar, euro; (iv) domestic and overseas regulations and controls, and the accounting standards and practices.

業績予想に関する注意事項

前述の将来の業績に関する予想は、現在入手可能な情報に基づき当社が合理的と判断したものです。実際の業績は様々な要因の変化により、記載の予想とは異なる場合のあることをご承知下さい。そのような要因としては、主要市場の経済環境及び製品需要の変動、為替相場の変動及び国内外の各種規制並びに会計基準・慣行等の変更があげられます。

1. OPERATING RESULTS 損益の状況



①CONSOLIDATED OPERATING RESULTS 連結損益推移

(In 100 millions of yen 億円)

		11/3	12/3	13/3	14/3	15/3 EST.	13/9	14/9
Sales	売上高	2,165	2,143	2,418	2,748	3,000	1,325	1,549
(Japan)	(国内)	(734)	(806)	(938)	(991)	(1,139)	(458)	(620)
(Overseas)	(海外)	(1,431)	(1,337)	(1,480)	(1,757)	(1,861)	(867)	(929)
Operating income	営業利益	54	7	-9	49	80	7	50
(%)	(%)	(2.5%)	(0.3%)	(-0.4%)	(1.8%)	(2.7%)	(0.5%)	(3.2%)
Ordinary income	経常利益	64	3	3	50	90	8	60
(%)	(%)	(2.9%)	(0.1%)	(0.1%)	(1.8%)	(3.0%)	(0.6%)	(3.8%)
Net income	当期利益	61	12	11	58	55	6	40
(%)	(%)	(2.8%)	(0.6%)	(0.4%)	(2.1%)	(1.8%)	(0.5%)	(2.6%)
Group to parent ratio	連単倍率	3.90	0.71	0.23	1.70	—	—	—
Yen exchange rates *	USD	85.7	78.3	83.1	100.2	102.0	98.9	103.0
為替レート *	EURO	113.1	104.1	107.1	134.4	137.0	130.0	138.9

2. CAPITAL EXPENDITURES, NUMBER OF EMPLOYEES 設備投資、人員の状況

①CONSOLIDATED CAPITAL EXPENDITURES BY BUSINESS SEGMENT 連結事業別設備投資

(In 100 millions of yen 億円)

		11/3	12/3	13/3	14/3	15/3 EST.	13/9	14/9
Total Plant and Equipment investments	設備投資合計	(66.9%) 98	(41.2%) 139	(26.2%) 175	(-5.1%) 167	(-28.1%) 120	(8.1%) 84	(-26.9%) 61
Total Depreciation and Amortization	減価償却費合計	(-9.8%) 96	(-3.8%) 93	(0.5%) 93	(8.7%) 101	(8.9%) 110	(11.5%) 49	(14.5%) 56

②NUMBER OF EMPLOYEES 従業員数

		11/3	12/3	13/3	14/3	15/3 EST.	13/9	14/9
Group	連結	9,784	9,884	12,559	13,279	—	12,964	13,388

* Yen exchange rates represent market average rates for the results and in-house planned rates for the estimates.
 * 為替レートにつきましては、実績は市場平均レート、予想は社内計画レートを表示しています。

3. OPERATING PERFORMANCE BY SEGMENT セグメント別の損益状況

①CONSOLIDATED BUSINESS SEGMENT INFORMATION 連結事業別セグメント情報

(In 100 millions of yen 億円)

		11/3	12/3	13/3	14/3	15/3 EST.	13/9	14/9
		(12.1%)	(-3.3%)	(8.4%)	(19.3%)	(4.8%)	(20.4%)	(9.4%)
Automotive Systems	自動車機器	1,457	1,409	1,527	1,822	1,910	882	965
		(9.9%)	(4.3%)	(22.7%)	(1.2%)	(17.2%)	(-6.2%)	(32.1%)
Commercial Store Systems	流通システム	625	652	801	811	950	397	525
		(6.8%)	(-2.4%)	(10.6%)	(27.8%)	(21.7%)	(6.0%)	(28.2%)
Others	その他	83	81	90	115	140	45	58
		(11.2%)	(-1.0%)	(12.8%)	(13.7%)	(9.2%)	(10.5%)	(16.9%)
Net sales	売上高合計	2,165	2,143	2,418	2,748	3,000	1,325	1,549
		11/3	12/3	13/3	14/3	15/3 EST.	13/9	14/9
		(-14.9%)	(-71.0%)	-	-	(19.6%)	-	(189.9%)
Automotive Systems	自動車機器	58	17	-28	38	45	8	23
		(-55.3%)	(-24.2%)	(723.3%)	(-5.4%)	(69.7%)	(-28.4%)	(211.8%)
Commercial Store Systems	流通システム	6	5	37	35	60	14	45
		-	-	-	-	-	-	-
Others	その他	-10	-14	-19	-24	-25	-15	-18
		-	-	-	-	-	-	-
Elimination/Corporate	消去又は全社	-	-	-	-	-	-	-
		(3.4%)	(-86.7%)	-	-	(64.9%)	-	(588.5%)
Operating income	営業利益合計	54	7	-9	49	80	7	50

②CONSOLIDATED GEOGRAPHIC SEGMENT INFORMATION * 連結所在地別セグメント情報 *

(In 100 millions of yen 億円)

		11/3	12/3	13/3	14/3	15/3 EST.	13/9	14/9
		(18.1%)	(2.6%)	(4.2%)	(1.0%)	(10.7%)	(-5.9%)	(23.0%)
Japan	日本	1,448	1,485	1,548	1,564	1,732	744	914
		(14.1%)	(-11.9%)	(54.1%)	(22.1%)	(14.6%)	(25.9%)	(21.8%)
Asia	アジア	426	375	577	705	808	339	413
		(0.2%)	(-1.9%)	(-9.6%)	(22.7%)	(-3.2%)	(25.2%)	(2.9%)
Europe	欧州	660	647	585	719	695	348	358
		(19.4%)	(-8.4%)	(19.5%)	(17.8%)	(1.9%)	(22.1%)	(-0.9%)
North America	北米	275	252	301	355	362	188	186
		-	-	-	-	-	-	-
Elimination/Corporate	消去又は全社	-643	-617	-595	-595	-597	-293	-322
		(11.2%)	(-1.0%)	(12.8%)	(13.7%)	(9.2%)	(10.5%)	(16.9%)
Net sales	売上高合計	2,165	2,143	2,418	2,748	3,000	1,325	1,549
		11/3	12/3	13/3	14/3	15/3 EST.	13/9	14/9
		(-77.9%)	-	-	(1,630.7%)	(48.6%)	-	(162.3%)
Japan	日本	9	-12	1	21	31	9	24
		(15.0%)	(-59.0%)	(50.8%)	(263.6%)	(36.9%)	(15.7%)	(173.5%)
Asia	アジア	19	8	11	29	39	9	24
		(-11.4%)	(29.7%)	(-53.1%)	(-18.2%)	(7.5%)	(-16.9%)	-
Europe	欧州	18	23	11	9	9	4	-1
		-	-	-	-	-	-	-
North America	北米	4	-17	-30	-7	-1	-11	-1
		-	-	-	-	-	-	-
Elimination/Corporate	消去又は全社	4	5	-3	-3	2	-4	4
		(3.4%)	(-86.7%)	-	-	(64.7%)	-	(588.9%)
Operating income	営業利益合計	54	7	-9	49	80	7	50

* Segment's sales includes both the sales to outside customers and intersegment sales.

* 売上高は外部顧客に対する売上高とセグメント間の内部売上高の合計

4. FINANCIAL POSITION 財務の状況



①CONSOLIDATED STATEMENTS OF CASH FLOWS 連結キャッシュ・フローの状況

(In 100 millions of yen 億円)

	11/3	12/3	13/3	14/3	14/9
Cash flows from operating activities 営業活動によるキャッシュ・フロー	78	-52	31	188	130
Cash flows from investing activities 投資活動によるキャッシュ・フロー	-60	-76	-168	-121	-69
Cash flows from financing activities 財務活動によるキャッシュ・フロー	-66	94	177	-87	-52
Effect of exchange rate on cash and cash equivalents 現金及び現金同等物に関わる換算差額	-8	-2	10	11	-0
現金及び現金同等物の増加額 Net change in cash and cash equivalents	-56	-36	51	-9	9
Cash and cash equivalents at beginning of period 現金及び現金同等物の期首残高	241	185	148	200	191
新規連結子会社増加に伴う現金及び 現金同等物の増加額	—	-1	0	—	—
Cash and cash equivalents at end of the year 現金及び現金同等物の期末残高	185	148	200	191	200

②SHORT TERM BORROWINGS AND LONG-TERM DEBT 借入金・社債残高

(In 100 millions of yen 億円)

	11/3	12/3	13/3	14/3	14/9
Short-term bank loans 短期借入金	228	398	527	430	501
Long-term loans from bank and agricultural cooperatives (include amount due within one year) 長期借入金(1年以内返済分含む)	505	525	658	761	665
TOTAL LOANS 借入金計	733	923	1,185	1,190	1,165
UNSECURED BONDS 普通社債	86	—	—	—	—
TOTAL LOANS AND UNSECURED BONDS 借入金・社債合計	819	923	1,185	1,190	1,165