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Media inquiries:

Human Resources Division.

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Sanden Holdings Corporation

New Management Structure of Sanden Holdings Corporation

Sanden Holdings Corporation announced today that Directors have been appointed as herein listed following the 93rd Ordinary General Meeting of Shareholders held on June 27th, 2019.

1. Board of Directors

Name New title

Katsuya Nishi Representative Director President

Tsuguo Ito Representative Director Executive Vice President

Mark Ulfig Director Executive Vice President

Hideyuki Kobayashi * Director Executive Corporate Officer

Hiroshi Takahashi * Director Executive Corporate Officer

Toru Akima * Director Corporate officer

Hideto Ozaki Director (outside)

Naonori Kimura Director (outside)

Yuzo Ushiyama * Director (outside)

2. Directors and Corporate Officers

Name New title Responsible areas

Katsuya Nishi Representative

Director & President

Tsuguo Ito Representative Head of automotive systems business especially of

Director & Executive compressor business

Vice President Representative Director & President,

Sanden Automotive Components Corporation

Mark Ulfig Director & Executive Overseas business and global compliance

Vice President President, Sanden International (U.S.A.) Inc.

Tadashi Kondo Senior Executive Head of automotive systems business especially of air

Corporate Officer conditioning system business

Representative Director & President,

Sanden Automotive Climate Control Systems Corporation

^{*}newly appointed.

Hideyuki Kobayashi	Executive Corporate	Division General Manager, Management Strategy
	Officer	Division
		Business development
Hiroshi Takahashi	Executive Corporate	Division General Manager, Corporate Solutions
	Officer	Engineering Division
		Manufacturing
Takashi Shimomura	Executive Corporate	Finance
	Officer	Special missions
Toru Akima	Corporate Officer	Division General Manager, Finance & Accounting
		Division
Hiroki Terao	Corporate Officer	Division General Manager, Legal & Administration
		Division
Junya Takahashi	Corporate Officer	Division General Manager, Corporate Management
		Division
Toshiyuki Kikuchi	Corporate Officer	Development
		Representative Director & President,
		Sanden Advanced Technology Corporation
Yoshio Hashimoto	Corporate Officer	Division General Manager,
		Human Resources Division

3. Functional enhancement

(1) Strengthening of mid- and long-term group strategic function

Management Strategy Division will be established to promote mid to long-term strategies of Sanden group.

(2) Strengthening of group management control function

Management control function of Corporate Planning Office, Accounting Division, and Corporate Management Division will be merged into Management Control Division to strengthen group management function.

(3) Strengthening of group finance & accounting function

Accounting Division and Finance Division will be merged into Finance & Accounting Division to accelerate decision-making on group strategies.

(4) Strengthening of governance function

Legal & Administration Division will be established to strengthen governance function by combining legal and administration functions.

(5) Strengthening of human resource development

Human Resources Division will be independent to strengthen human resource development and clarify the role of personnel function.

(6) Promotion of IT utilization

IT Division and the projects engaging in operational reforms will be merged into CSE* Division to improve management efficiency and customer value.

* CSE: Corporate Solutions Engineering