

Financial Results of 2nd Quarter for the Year Ending December 31, 2022

August 2022 Sanden Corporation

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CONTENTS

Financial Results of Second Quarter for the Fiscal Year Ending December 31, 2022

- **1.** Points of the financial results
- **2.** Summary of consolidated financial results
- **3.** Sales by region from the automotive systems business segment
- 4. Operating income (Year-on-year comparison)
- 5. Consolidated balance sheet(Year-on-year comparison)



The fiscal year 2021 is a nine-month accounting period from April to December due to the change of the fiscal year end from March to December.

1 Therefore, the figures for the same period of the previous year (January-June) are calculated and compared as company-calculated figures. The figures for China and Mexico companies for the period from October to December 2008 are included.

In the period from January to June 2021, the company posted a gain on debt forgiveness of 63.0 billion yen as extraordinary income, following the disposal of 69.4 billion yen in losses associated with ADR and the forgiveness of 63.0 billion yen in debt from financial institutions with which the company does business following the completion of the procedures. In addition, on 5/31, Hisense Japan Automotive AirConditioning Systems Corporation paid in 21.4 billion yen in capital, which together increased net assets by 84.4 billion yen (of which 10.7 billion yen was capital).

Net sales were affected by the shortage of semiconductors and the situation in Ukraine, but remained almost flat excluding the impact of the change in fiscal year end. Operating income increased ¥0.4 billion YoY in real terms, excluding special factors. Although the company's structure is on a recovery trend, it is still in the red due to the impact of soaring raw material costs and other factors.

The effects of soaring raw material costs, semiconductor shortages, and the situation in Ukraine will continue to require close monitoring.

2. Summary of consolidated financial results

[In 100 million yen]

| | | Fy 2021 Jan~Jun 2021 | Fy 2022 Jan~Jun 2022 | Ver Previ | ous year | Fy 2021 Jan~Jun 2021 | Ver Previous year |
|--|------|-------------------------|-------------------------|------------|----------|---------------------------|----------------------|
| | | results | results | Difference | Ratioed | Excluding special factors | Difference |
| Sales | | 879 | 824 | -55 | -6.3% | 816 | 7 |
| Operating Profit | | (182) | (35) | 148 | 81.0% | (38) | 4 |
| Ordinary Profit | | (170) | (16) | 155 | 90.8% | (28) | 13 |
| Net income attributable to owners of the parent company Ordinary Profit | | (80) | (19) | 61 | 76.2% | (78) | 59 |
| Excahnge | US\$ | 108 yen | 123 yen | 15 yen | | 108 yen | - |
| | EUR | 130 yen | 134 yen | 4 yen | | 130 yen | - |

*Exchange rate: Average market rate

*Figures for Jan-Jun 2021 are not officially announced figures, but company-calculated figures.

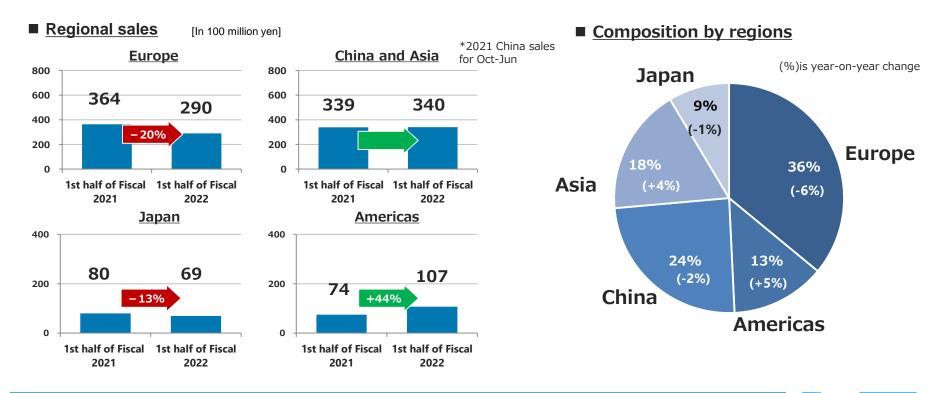
*Special factors: Losses associated with ADR procedures and gains on forgiveness of debts from financial institutions upon completion of the procedures.



3. Sales by region from the automotive systems business segment 2Q FY12/2022

Net sales 807 billion yen , Decrease 50billion yen

(Down 6% year-on-year) (Increase by 47 billion yen due to currency effects)



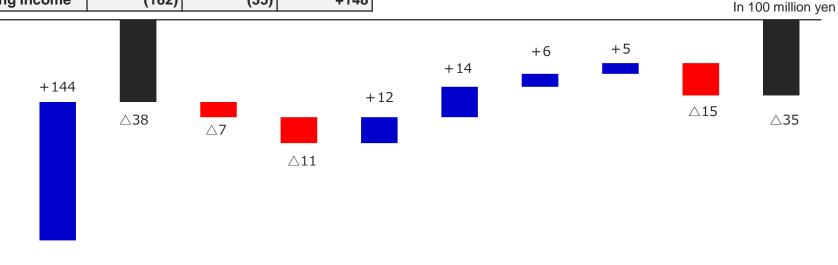
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1st half of FY2021 comparison

 $\triangle 182$

| | Previous FY | Current FY | Difference |
|------------------|-------------|------------|------------|
| Net Sales | 879 | 824 | (55) |
| Operating Income | (182) | (35) | +148 |

Struggled to improve profitability due to continuing changes in the external environment, including semiconductor shortages and soaring raw material prices.



| Operating income for the 1st half of FY2021 (Financial Results) | ADR closing processing | Operating income for the 1st half of FY2021 (Substance) | Sales & sales mix | Selling, general administrative expenses | Cost reduction | Effects resulting from impairment | Productivity | Exchange | material | Operating income for the 1st half of FY2022 (Financial Results) |
|---|------------------------------|---|-------------------------|---|-------------------|---|--------------|---------------------|----------|---|
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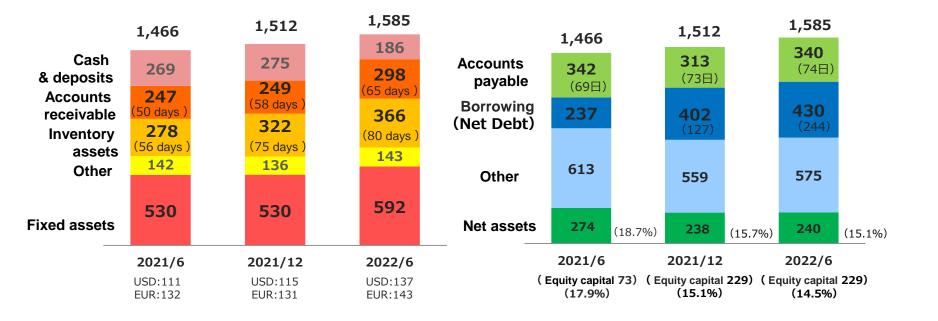
5. Consolidated balance sheet(Year-on-year comparison)

*Days are based on ending balance and sales in the last 3 months. Allowance for receivables to Middle East is shown net of trade receivables 21/6: 170, 21/12: 175, 22/6: 192

Assets

les in the last 3 months.

Liabilities & Net Assets



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Financial Results for 2Q FY12/2022

[In 100 million yen]



